



"Approved"

**By decision of the General Meeting of
Members**

of the Public Organization "EU-LEAP"

Minutes No. 7 dated January 10, 2025



**ANNUAL REPORT
OF THE PUBLIC ORGANIZATION
"EU-LEAP"**

2024

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1. About the Organization: mission, values, and objectives

The public organization "EU-Leap" (hereinafter referred to as EU-Leap or the Organization) is an organization whose main mission is to ensure the development of social institutions, improve legal regulation, implement political, economic, and social reforms, coordinate and facilitate effective interaction between civil society, business, government agencies and institutions, and build mutually beneficial relationships with the international community by combining the efforts of its members and partners.

EU-LEAP's mission is to promote the implementation of reforms in the field of public administration and regulation in order to strengthen state and community institutions in Ukraine, reduce corruption risks, and increase budget revenues.

EU-LEAP's values are expertise and analytics, engagement and partnership, independence and anti-corruption, a differentiated approach, and the use of international practices.

According to its charter, **the main tasks of the Organization are:**

- 1) the realization and protection of the legitimate rights and freedoms, economic, social, cultural, and other common interests of the Organization's members;
- 2) creating favorable conditions for improving the level of socio-economic development and the effective use of the potential and resources of citizens, businesses, and the state as a whole;
- 3) involving broad segments of the population in the processes of civil society development;
- 4) applying procedures for public participation in the formation and implementation of public policy;
- 5) facilitating the implementation and coordination of reforms in the political, economic, and social spheres;
- 6) implementation and support of programs and projects aimed at improving the system of public administration, transparency, and accountability in the provision of public services;
- 7) facilitating the implementation of reforms in the management of public sector assets aimed at combating corruption, reducing the shadow economy, and increasing efficiency and transparency;
- 8) analyzing the legislative framework, preparing and advocating for legislative initiatives;
- 9) providing consulting and methodological assistance to state authorities, their representatives, businesses, and other organizations and institutions;
- 10) exercising public control over justice and the implementation of legislation in the field of public administration;

- 11) creation of an educational center with the aim of forming a community of effective managers in the public sector of the economy;
- 12) conducting educational, cultural, informational, and other events to engage the public in acquiring new skills, exchanging experiences, and broadening their worldview;
- 13) implementing social projects to diagnose current and future social problems and develop resource-based optimal solutions;
- 14) promoting the development of social infrastructure in order to create optimal conditions for ensuring the normal life of the population;
- 15) interaction and partnership with Ukrainian and international organizations to exchange experience in political, economic, educational, scientific, and other fields.

2. Key areas of activity of the Organization

In 2024, EU-LEAP's activities focused on preparatory and expert-analytical work aimed at developing approaches to reforming specific areas of public administration and economic regulation. The main focus of the Organization's activities was on analyzing current legislation, developing conceptual proposals for its improvement, and supporting advocacy processes for change.

During the reporting period, the Organization's activities were carried out in the following key areas:

1. Analysis of legislation and regulatory practices

Analysis of current legislation and its application in the areas of public administration, management of state and municipal assets, as well as identification of gaps, risks, and corruption factors that require regulatory regulation.

2. Development of conceptual approaches to legislative changes

Preparing analytical materials, concepts, and proposals for improving legislation, forming a vision of possible models of regulation and institutional changes, taking into account international experience.

3. Advocacy and expert support for reforms

Participation in working groups, expert consultations, round tables, and other events aimed at discussing and promoting developed proposals, as well as interaction with representatives of state authorities, parliament, and other interested parties.

3. Major projects launched in 2024

In 2024, EU-LEAP launched a number of long-term analytical and advocacy projects aimed at developing and implementing systemic changes in public administration, economic regulation, and corporate governance. These projects are long-term in nature and will continue to be implemented in subsequent reporting periods.

Project in cooperation with the Association of PRRO in Ukraine to promote the reform of payment transaction recorders (PRRO)

In 2024, EU-LEAP, in cooperation with the Public Organization "ASSOCIATION OF PRRO IN UKRAINE," launched a project aimed at analyzing the current legislation in the field of software cash registers and developing conceptual proposals for its improvement.

Within the framework of the project, an analysis of the regulatory framework and its application was carried out, a conceptual vision of possible changes to the regulation of PRROs was prepared, and advocacy work was launched in cooperation with the relevant association. The advocacy component included participation in round tables, working meetings, and expert discussions with representatives of state authorities and interested stakeholders in order to promote the proposals developed.

Project "Corporate Governance in Public Utilities"

In 2024, EU-LEAP, with the support of **the EU Anti-Corruption Initiative (EUACI)**, launched a project on the implementation of corporate governance in municipal enterprises.

The project involved a comprehensive analysis of Ukrainian legislation and foreign approaches to municipal enterprise management, as well as an analysis of corporate governance principles and standards, in particular the recommendations **of the Organization for Economic Cooperation and Development**. Based on the results of this work, a "Comparative analysis of Ukrainian legislation in the field of municipal enterprise management with the best corporate governance practices of the European Union" and an analysis of the application of OECD principles of corporate governance in municipal enterprises were carried out.

The project is long-term in nature and aims to lay the groundwork for further legislative and institutional changes in the field of corporate governance at the local level.

Analytical and expert cooperation with the Ministry of Economy of Ukraine

In 2024, EU-LEAP began systematic analytical and expert cooperation with the Ministry of Economy of Ukraine in connection with the implementation of corporate governance reform of state-owned enterprises and the Organization's acquisition of the status of an analytical center.

The Ministry of Economy of Ukraine officially confirmed its support for the Organization's activities, noting that its goals are in line with the priorities of state policy in the area of improving the transparency and efficiency of state corporate rights management, as well as the fulfillment of Ukraine's international obligations. In its letter of support, the Ministry emphasized the relevance of expert assistance given the need to develop a significant number of subordinate regulatory acts to implement Law of Ukraine No. 3587 of February 22, 2024, "On Amendments to Legislative Acts of Ukraine Regarding the Improvement of Corporate Governance."

The following areas of cooperation have been identified within the framework of the cooperation:

- 1) analytical support and preparation of recommendations for the development of regulatory acts;
- 2) exchange of information with state-owned enterprises in order to improve the effectiveness of management decisions;
- 3) monitoring the implementation of corporate governance reform in coordination with the Verkhovna Rada Committee on Economic Development;
- 4) consulting support in the implementation of the Ministry's activities, including the preparation of recommendation documents.

Cooperation with the Verkhovna Rada Committee on Economic Development

In 2024, EU-LEAP began expert cooperation with the Verkhovna Rada Committee on Economic Development in the context of implementing corporate governance reform in state-owned enterprises.

The Verkhovna Rada Committee on Economic Development, by its decision of October 21, 2024 (Minutes No. 209), appealed to the Organisation with a proposal to consider the possibility of facilitating and providing expert support in the process of implementing the reform of corporate governance of state-owned enterprises, introduced by the Law of Ukraine of 22 February 2024 No. 3587-IX "On Amendments to Legislative Acts of Ukraine on Improving Corporate Governance".

The Committee's appeal noted the need to develop a significant number of subordinate regulatory and legal acts for the practical implementation of the provisions of the Law, as well as the advisability of involving experts and institutions of various forms of ownership in order to ensure the high-quality fulfillment of Ukraine's international obligations in the field of corporate governance.

Within the framework of the outlined cooperation, EU-LEAP's activities are considered to contribute to:

- 1) expert and analytical support for the implementation of corporate governance reform;

- 2) the development of recommendations for the preparation of subordinate regulatory and legal acts;
- 3) post-legislative monitoring of the implementation of the reform in coordination with the Verkhovna Rada Committee on Economic Development.

4. Organizational structure

The governing bodies of the Organization are:
the highest governing body - the General Meeting;
the permanent executive body - the Board;
head of the organization - Chairman of the Board.

Chairman of the NGO - Maksym Balym

Members of the Board:

Chairman of the Board - Maksym Balym

Member of the Board - Denis Sukhoruk

Strategic Advisor:

Ilya Mikhailov

Legal Advisor:

Oksana Rak

Project Manager:

Valeriia Hrytsenko

Research Manager:

Anastasia Fomichova

Communications Manager:

Maya Khashtan

Financial Manager:

Ivan Yshkov

Team members and advisors are recruited in accordance with the needs of the Organization's project activities.

5. Information about partners

In 2024, EU-Leap's partners were:

Non-governmental organizations, charitable foundations, and anti-corruption initiatives:

- NGO "Fund for Social and Environmental Innovation"
- Public Association "PRO Association of Ukraine"
- CHARITABLE ORGANIZATION "CHARITABLE FOUNDATION "LIFE, NATION, CARE"
- EU Anti-Corruption Initiative (EUACI)
- Public Association "PRO Association of Ukraine"

6. Financial section

In 2024, EU-LEAP attracted donor assistance for the implementation of projects in the amount of UAH 2,117,500.

Link to the financial report for 2024:

https://drive.google.com/file/d/1Jq_p3L_vCv_tNhci9TF51ttjou9uhkTo/view?usp=drive_link

7. Contact information

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Email: eu.leap.ua@gmail.com.